

Decision Supports Systems 2017/18, Lecture 06

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- in decision under uncertainty, the fundamental trade-off question is
 - How much risk is a decision maker willing to take?

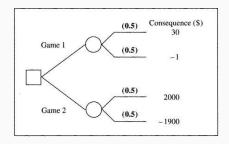
- in decision under uncertainty, the fundamental trade-off question is
 - How much risk is a decision maker willing to take?
- we will learn how to model our risk attitude
 - through the concept of a utility function
 - the utility function reflects personal expected gain (as opposed to the expected monetary value)

Risk

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- ... but it can lead to decisions that may not seem intuitively appealing.

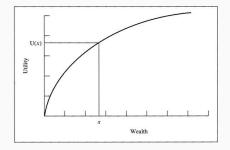
Risk

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- example
 - you can play one of the two games at the time
 - Game 1: EMV = 14,50
 - Game 2: EMV = 50,00
 - EMV says to choose Game 2
 - most people would choose Game 1
- EMV does not capture risk attitudes



Utility function

- a utility function models the expected utility (of a decision maker) against possible outcomes
- U(x), where x are the possible outcomes
- decision makers can be:
 - afraid of risk (risk averse): U(x) is concave, e.g. U(x) = log(x)
 - risk neutral, e.g. $U(x) = k \cdot x$
 - risk-seeking: U(x) is convex, e.g. $U(x) = x^2$

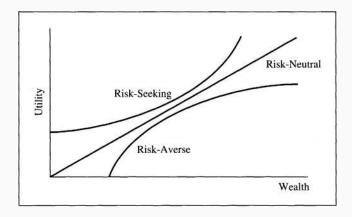


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 - Win \$500 with probability 0.5
 - Lose \$500 with probability 0.5
- Would you pay to get out of this situation? How much?
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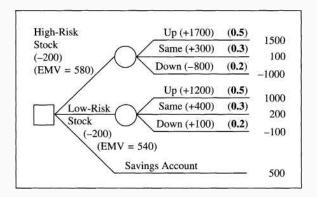
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 - e.g. insurance is risk aversion
- if you would pay to play such a game you are a risk-seeker
- if you would not do anything you are risk-neutral
 - maximizing utility = maximizing EMV



- The whole idea of a utility function is that it should help to choose from among alternatives that have uncertain payoffs.
- Instead of maximizing expected value, the decision maker should maximize expected utility.

Stock Market Example

- let's consider a stock market example
 - savings account yields 500
 - making an investment costs 200 (broker fee)
 - last column is net gain (fees included)



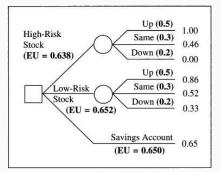
- a risk-neutral person would maximize EMV, hence would choose the risky path

Money	Utility
1500	1.00
1000	0.86
500	0.65
200	0.52
100	0,46
-100	0.33
-1000	0.00

 the utility function re-ranked the preferences EU(High - RiskStock) = 0.638

EU(Low - RiskStock) = 0.652

EU(SavingsAccount) = 0.650



References

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- Robert Clemen, Making Hard Decisions, 2nd Edition, 1996, Brooks Cole Publishing
- https://web.stanford.edu/~jdlevin/Econ%20202/Uncertainty.pdf